

2020 COMPENSATION GUIDELINES for CLERGY of the GREATER MILWAUKEE SYNOD – ELCA

Approved by the Greater Milwaukee Synod Council on September 19, 2019

Table of Contents

INTRODUCTION TO COMPENSATION GUIDELINES	2
PART I - DETERMINING COMPENSATION	5
A. BASE COMPENSATION.....	5
B. HOUSING ALLOWANCE.....	6
C. ADDITIONAL COMPENSATION.....	7
D. TAX SHELTERED ANNUITY.....	7
PART II – DETERMINING COST OF BENEFITS.....	7
A. ELCA RETIREMENT AND OTHER BENEFIT PLANS	7
B. MEDICAL AND DENTAL BENEFITS CONTRIBUTION	8
C. DISABILITY INSURANCE.....	9
D. SUPPLEMENTAL BENEFITS.....	9
PART III – PROFESSIONAL EXPENSES.....	9
A. AUTOMOBILE EXPENSES.....	9
B. CONTINUING EDUCATION	10
C. FIRST CALL THEOLOGICAL EDUCATION	10
E. SYNOD ASSEMBLY EXPENSES.....	10
F. FALL THEOLOGICAL CONFERENCE.....	10
G. CONFERENCE EXPENSES.....	10
H. TECHNOLOGY, CELL PHONES AND MINISTRY RESOURCES.....	10
PART IV – OTHER BENEFITS AND CONSIDERATIONS.....	11
B. WEEKLY TIME OFF (AS PART OF DEFINED WORK WEEK)	11
C. VACATION	11
D. HOLIDAYS.....	11
E. DISABILITY LEAVE.....	11
F. SICK LEAVE.....	12
G. OTHER LEAVE CONSIDERATIONS	12
H. LOANS	12
I. COMPENSATION FOR ALTAR/PULPIT SUPPLY.....	12
J. MOVING EXPENSES	13
APPENDIX A – COMPENSATION & BENEFITS WORKSHEET	14
APPENDIX B – MINIMUM COMPENSATION GUIDELINES FOR 2020	16
APPENDIX C – HOUSING ALLOWANCE DESIGNATION FORMS	17
APPENDIX D – SABBATICAL GUIDELINE RECOMMENDATIONS	18
APPENDIX E – PARENTAL LEAVE POLICY	21

Introduction to Compensation Guidelines

This guidebook, work sheet and supporting documents are intended to be used by clergy and congregations¹ to assist in determining levels of compensation. They are offered as minimum guidelines. Congregations should decide on an annual basis the level of compensation for their leaders after a period of discussion, research and evaluation. The following materials are provided to assist the congregation and the pastor in that process.

For purposes of definition, “clergy” are ordained ministers who meet the definition of Word and Sacrament within the ELCA By-Laws. These guidelines are only for clergy and are not intended for deacons.

A separate compensation guideline is issued for deacons. “Deacons” are Associates In Ministry (AIM), deaconesses, and diaconal ministers who are on the Word and Service roster of the ELCA, which was created at the 2016 Church wide Assembly. These persons have a prescribed amount of education, supervised field experience, and/or other specified training. These individuals have also been examined and certified by a Candidacy Committee.

The overall goal is to provide fair and adequate compensation and benefits to clergy within our synod. When this happens, servant-leaders in the church will have their basic needs cared for so that they can focus their attention on the ministry to which they are called. On the other hand, inadequate compensation can have the effect of de-energizing clergy which could undermine their efforts to serve.

The synod strongly encourages each congregation and institution to maintain an active Staff Support or Mutual Ministry Committee. One of the functions that this committee can exercise is to talk in an open and supportive way with the pastor regarding his/her/their compensation. In an atmosphere of trust and truthfulness, members of this committee can gather information from the pastor regarding his/her/their particular needs and make recommendations to the Finance Committee, Congregational Council, and congregation for fair and equitable compensation. Contact the synod office for further information regarding a Staff Support Committee.

We recognize that there are a variety of settings in which clergy are serving throughout our territory. This document provides for some flexibility which can take into account those different ministry settings. The format of this document includes a work sheet that can be used each year when compensation is reviewed. The text goes into detailed explanations of most items on the work sheet, with references to Portico Benefit Services’ website where more detail is available. Finally, there are attached sample forms that can be helpful when congregations need to enter specific information into official records (i.e.: annual housing allowance designation).

¹ Wherever the term “congregation” is used in this document it can also be assumed that this applies to all ELCA affiliated organizations.

Rationale

The 2020 Compensation Guidelines for Rostered Ministers in the Greater Milwaukee Synod are provided by the synod to assist in establishing appropriate salary packages. These guidelines are developed with awareness of urban, suburban, and rural circumstances in our synod and of the other synods of Region 5.

Cost of Living Adjustment

For 2020, we are recommending a 2.0% cost of living adjustment (COLA) for rostered ministers. This is based on forecasts that US Consumer Price Index for 2020 will be between 1.8-2%. Please see appendix B for the recommended minimum guidelines for 2020. This chart incorporates both the cost of living increase and adjustment for an added year of experience.

Being Compensated Below Guidelines

We understand that each congregation and their financial situation is unique. If your congregation's rostered ministers are paid below guidelines, a concerted effort should be made to increase their compensation to meet guidelines within three years or less or come to an agreement in conversation with the rostered ministers about what is fair and appropriate compensation. Other options to financial compensation may be things like:

- additional vacation days
- sabbatical after 4 or 5 years rather than after 6
- an additional weekend off every quarter
- increasing retirement contributions by 1-2%

Housing Allowance

Housing allowance is not an additional amount of compensation but is the amount of a pastor's salary that is designated for her/his/their expenses related to providing a home. Per the IRS, (see IRS Publication 517) this amount of a pastor's salary is non-taxable for income tax purposes but is taxable for self-employment taxes. The amount of salary designated as housing allowance should be reported as "other income" in box 14 of the W-2 and labeled "housing allowance."

Since individual tax and housing situations vary, the actual figure to be used as Housing Allowance should be determined by the pastor and approved by the council. The Housing Allowance figure must be set in advance of each calendar year by a congregation council resolution. (See Appendix C – Housing Allowance Designation Forms.)

Health Care Benefits

Portico continues to offer four different-priced ELCA-Primary health benefit options — platinum, gold, silver, or bronze — and sponsoring employers continue to pay different health contribution rates based on defined compensation, a member's age, level of coverage needed (member, member and spouse, member and children, member and family or waived) and employer's geographical location. (See pages 9-10 for a more detailed description.)

We continue to recommend that sponsoring employers provide their plan members with the Gold+ option.

Please contact Portico to determine the best level of coverage for your staff at www.porticobenefits.org.

Information on 2020 Portico changes can be found at https://www.porticobenefits.org/NewsEvents/News/2019_08_12_InnovativeHealthCareApproachContinuesToHelp

PART I - Determining Compensation

As outlined in the ELCA Letter of Call, compensation includes salary and housing. Related considerations include allowances for Social Security, funds designated for tax deferred annuities, etc. Benefits and professional expenses are covered in Parts II and III of this manual.

A. Base Compensation

The number of variables involved that define the needs of the clergy and congregations makes it unreasonable to recommend one salary figure to apply to every pastor of this synod. These guidelines present a process that will aid your annual deliberations to arrive at a budget recommendation that best serves your pastor(s) and congregation. It is important that all individuals involved in these discussions are sensitive to the tax implications of different strategies in structuring the compensation package. A reference, such as the booklet *Tax Planning for clergy*, by Manfred Holck, Jr, Prentice-Hall is recommended. Hopefully, each parish has a Staff Support Committee [or equivalent] to assist in this process. In addition, the Internal Revenue Service has materials related to church salary and benefit issues available at the IRS website, www.irs.ustreas.gov, with detailed information in Publication 1828 <http://www.irs.gov/pub/irs-pdf/p1828.pdf>.

1. Factors to use in determining initial base compensation and annual increases

a. Performance and proficiency

- i. Abilities of the pastor as preacher, worship leader, shepherd, teacher, counselor, administrator
- ii. Years of experience as an ordained pastor
- iii. Administrative ability
- iv. Continuing Education beyond ordination requirements

b. Responsibilities

- i. Level of responsibility of the position (Senior, Associate, etc.) as defined by the job description
- ii. Time demands of the position
- iii. The size of the congregation

c. Goals and objectives

- i. Local Congregation
- ii. Professional Development
- iii. Synod Participation
- iv. Personal

d. Cost of Living adjustment for inflation

e. Increase based on additional year of service

2. Understanding the Compensation and Benefits Worksheet (Appendix A)

- a. **Base Compensation** is salary (housing included), but does not include a Social Security allowance.
- b. Base Compensation is different from **Total Defined Compensation** as used in the ELCA retirement plan. **Total Defined Compensation** for the ELCA retirement plan is Base Compensation plus a Social Security allowance paid by the congregation.
- c. When a parsonage is provided, you may calculate the base compensation by reducing 30% of the guidelines in consideration of housing provided.

- d. Guidelines for Second-Career clergy:
- i. New clergy entering the ministry as a 2nd career bring with them a variety of skills and knowledge. While they may not be equivalent to those gained as a pastor, such experience will be reflected in the individual's maturity and can be of benefit to a congregation. While there is no empirical data establishing an equitable formula for converting years in a secular job to parish years of experience service, fairness and common sense dictate that secular years be considered.
 - ii. Consistent with the practice of other synods we suggest that based on the previous career's relevance to ordained ministry, one year of experience be granted for every 2 to 4 years' experience, up to a total maximum of 5 years credit. For example, a seminary graduate who spent ten years as a counselor may be granted five years' experience and therefore start higher in the salary range. A seminary graduate who spent ten years as an office manager may be granted two and one-half years' experience as an office manager's work is less directly related to the ministry, but still somewhat relevant.

3. Part-Time Salary

In order to remain on the ordained clergy roster, a pastor's call must be for ministry of at least 15 hours per week. In the event that a congregation calls a pastor part time, it should be understood that part time status pertains to salary, responsibilities, and hours. It may also include the proportional number of Sundays (e.g. $\frac{3}{4}$ time may mean three out of four Sundays, etc.) depending on the particular setting of ministry.

The minimum contribution levels still apply for Portico health benefits; they are NOT proportional. Benefits are available through Portico for clergy who work at least 15 hours per week for a minimum of six months during the year.

Congregations with a part-time pastor may need to develop lay leadership to augment the work of the pastor in word and sacrament ministry. An ongoing conversation with synod staff should occur if a congregation is considering moving from full-time to part-time pastoral ministry.

B. Housing Allowance

The ELCA Letter of Call considers housing to be part of the compensation for a pastor. Housing is not a benefit or a business expense.

1. When a Parsonage is Provided:

The utilities and maintenance costs are to be borne by the congregation.

a. Housing Equity Allowance

It is recommended that congregations contribute to a Housing Equity Fund. Such a contribution should match the equity that would be accruing if a pastor were making payments on the purchase of his/her/their own home. A reasonable amount would be equivalent to the amount of principle being paid partway through the payment of a mortgage; most Equity Allowances range from \$1,200 to \$2,500 per year. The

amount can be discussed with the pastor. Contributions to such a fund are best made to the ELCA optional retirement fund or other tax-deferred plan.

b. Household Expenses and Furniture Allowance

An allowance may be designated to be used by the pastor for purchasing and repairing furnishings and miscellaneous expenses. To the extent that it is actually used for furnishings, etc., it is excludable from Federal Income Tax.

2. When a parsonage is not provided:

Please see Appendix C for wording to designate a portion of the pastor's salary as housing allowance, per IRS regulation.

C. Additional Compensation

1. Social Security Allowance

For social security purposes clergy are taxed as if they are self-employed. The current rate for self-employed persons is 15.3%. Since congregations pay half of the total Social Security tax for other employees, the same (i.e. 7.65%) should be considered for the pastor. Generally, the congregation does not pay the pastor's Social Security tax directly, but designates the amount as an allowance which is additional taxable income.

2. For technical questions about Social Security

- a. Seek private legal counsel.
- b. Obtain publications and forms at 1-800-tax form (800-829-3676), or www.irs.ustreas.gov
- c. Obtain direct assistance by calling Telephone Assistance for Exempt Organizations, Retirement Plan Administrators, and Government Entities at 1-877-829-5500

D. Tax Sheltered Annuity

The use of a TSA allowance is a way that additional savings fund may be established for a pastor on the initiative of the congregation as a supplement to the retirement benefits, or by redirecting monies from the Base Salary on the initiative of the pastor. (This can also be done through the ELCA Portico Benefits Plan.)

PART II – Determining Cost of Benefits

A. ELCA Retirement and Other Benefit Plans

The employer/congregation contributes required contributions for each eligible employee whom the employer enrolls in the plans. Participation in the Other Benefit Plans is mandated for the pastor (member) if he/she/they participates in the ELCA Retirement Plan. An ELCA congregation may enroll any or all of its employees. The amount of the required contributions is determined as a percent of defined compensation.

Detailed information about calculating defined compensation and required contributions are available through the EmployerLink section of the Portico Benefit Services website (<https://employerlink.porticobenefits.org/home>) or by calling 800-352-2876.

Under the ELCA Regular Retirement Plan, the congregation is required to pay the minimum retirement contribution. The supplemental contribution (i.e., the difference, if any, between the recommended and minimum required contribution rates by the congregation) may be deposited in the ELCA Regular Retirement Plan or the ELCA Optional Retirement Plan. In deciding whether to make contributions to either of these two plans, the parish should consider the differences between the plans.

The required contribution rate for all clergy is 10% of defined compensation, which will be billed directly by Portico. Additional retirement contributions may be made.

B. Medical and Dental Benefits Contribution

With the advent of the Affordable Care Act, changes were made to plan offerings by Portico Benefit Services. Information provided in versions of this document prior to 2014 has been updated, especially with regard to the creation of multiple plan options and age-based premiums, as Portico continues to prepare the ELCA health plan options for the Affordable Care Act (ACA).

Congregations should keep in mind that there are four plan options from Portico, with differing levels of coverage and out-of-pocket expenditure requirements. The Portico website and representatives of Portico can provide you more detail about these plan options.

The decision to recommend the Gold+ Plan was endorsed both by the Church Council of the ELCA in April 2013 and by the Greater Milwaukee Synod Assembly in May 2013.

Leaders are encouraged to review the ELCA "Philosophy of Benefits" document, which is passed by the ELCA Church Council and used by Portico to shape their benefits. It's available at <https://goo.gl/BAM9jM>.

This document states that "although employers are expected to pay the majority of benefit costs through plan contributions, plan members are expected to participate in the benefit costs through plan design and features." While congregations are expected to pay the entire premium costs for their employees and family members, plan members generally pay approximately 20% of their health care costs through various deductibles and co-payments in the Gold+ plan.

Calculate benefit costs by using Portico calculator found at <https://employerlink.porticobenefits.org/Resources/Calculators/BenefitsCostCalculator.aspx>.

Participating in the plan is not optional, except that Portico Benefit Services provides for waiver of medical-dental coverage if proof is given of coverage under a spouse's plan. When a Health Benefit waiver is granted (or if costs are reduced because the pastor is part of a clergy couple and costs are shared with another congregation), it is strongly recommended that the congregation not simply absorb the saved dollars into the church budget. Doing so would cause difficulty when the congregation again needs to provide such coverage. Rather, it is recommended that the savings be used for their intended purposes (providing benefits to church staff leadership) either by providing an offset for any additional costs, particularly premium costs, incurred by the spouse to have family medical coverage or by implementing Supplemental Benefits of Medical and Dental Reimbursement.

In order to participate in the above Benefits Program, an individual must be enrolled in all of the applicable plans. The program is available to clergy who are scheduled to work 15 hours or more per week for at least six months during the year.

C. Disability Insurance

As a benefit of participation in the ELCA Benefits Plan your pastor has Disability Insurance. Plan details are available through Portico. The parish provides total defined compensation including housing for the first two months of disability on a self-insured basis. The parish is also expected to pay the medical, dental and survivors insurance contributions during the first two months of disability. After the first 60 days of disability, the ELCA disability plan becomes effective and will pay 2/3 or 66.67% of the monthly defined compensation.

D. Supplemental Benefits

Consult Portico to explore supplemental benefits related to medical, dental and disability coverage.

IMPORTANT NOTE: If the pastor requests that a portion of their salary be sent to a non-taxed benefit account (additional retirement contributions, Flexible Spending Account, child care account, etc.) care must be taken to ensure that the appropriate amount is deducted from the pastor's paycheck. It is the responsibility of both the pastor and the congregation council to make sure that all deductions and contributions are done correctly.

PART III – Professional Expenses

It is recommended that the congregation adopt the policy that all professional expenses incurred by the pastor(s) and other employees be reimbursed in full. Adequate allowances, in addition to salaries, should be provided in the church budget to cover anticipated costs. The IRS insists that for these allowances to be non-taxable, they must be fully documented and appropriately paid. The congregation council should frequently review the allowances and their use to be certain that the professional staff are submitting reimbursement requests on a timely basis and are being fully reimbursed.

The primary areas for professional expenses are shown below. There may be additional professional expenses unique to your parish situation. This matter should be discussed with your pastor and professional staff.

A. Automobile Expenses

The largest single church-related expense for the pastor is the cost of transportation, which includes fuel, repairs, insurance, tolls, etc. Transportation expenses throughout the business world are commonly covered by the employer.

It is recommended that the congregation reimburse the pastor's mileage at the current IRS rate. For 2019 the IRS allows deductions of \$0.58 per mile for a car used for business purposes. This information is available at www.irs.gov, search phrase—standard mileage rates. This figure is usually adjusted annually (rarely, twice a year). Reimbursed this way, the mileage reimbursement is not taxable income.

While congregations could instead simply offer a flat rate allowance, the congregation and pastor must be careful about this. The pastor must be able to demonstrate to the IRS that reimbursed mileage was driven for professional purposes. A daily log is normally kept for this option. This reimbursement is taxable as income.

When extensive driving is required, a parish-owned or leased vehicle may be the most cost-effective approach. Any personal miles must be reimbursed to the congregation or claimed as taxable income.

B. Continuing Education

In order to update skills and thereby strengthen their ministry, pastors are encouraged to enroll in courses of Continuing Education. Such activities improve ministry and are not vacations. The best way to encourage your pastor's continuing growth is to provide the time and money that make Continuing Education activities possible. The recommended congregation's share is \$700 or more per year. The pastor contributes \$300 on their own each year. Up to two weeks should be available for continuing education, which may include Sundays. Congregations should consider allowing the pastor to accumulate continuing education dollars and time up to a maximum of 3 years to provide for a more structured study opportunity.

C. First Call Theological Education

First Call Theological Education (FCTE) is a requirement of the ELCA for a pastor in the first three years of ministry. This program helps clergy transition from seminary to congregational ministry. The FCTE requirement is in addition to the above recommended continuing education for the first three years of the pastor's ministry. Currently FCTE is two to four days per year. Money should be set aside in the congregation's annual budget to cover these costs too, if the pastor fits these criteria.

E. Synod Assembly Expenses

Attendance at the Synod Assembly is constitutionally mandated for pastors, and expenses for registration, lodging, meals, travel and other fees are the responsibility of the congregation.

F. Fall Theological Conference

Fees and time for the Fall Theological Conference are recommended to be covered by the congregation separate from continuing education support.

G. Conference Expenses

Your pastor's attendance at synod conferences is a professional expense and should be supported by the congregation or agency by payment of registration fees and other expenses. Discuss with your pastor his/her/their anticipated expenses in connection with conferences in the coming year such as Stewardship Fair, Together in Mission, Day of Renewal, Boundary Workshops, etc.

H. Technology, Cell Phones and Ministry Resources

Your congregation may choose to provide an allowance for the purchase of, or subscription to resources and/or web services, enabling the pastor to keep abreast of developments in their profession and the rapidly evolving nature of the church.

Use of technology enhances the effectiveness of ministry by providing for better use of time and by making a pastor more accessible. Legitimate expenses incurred by a pastor for church-related activities should be equitably reimbursed. Examples include cell phones, email/internet access, and computers. Unless otherwise agreed to, it is the expectation that the equipment remain with the congregation or be purchased at current market value by the pastor at the time the pastor leaves the congregation.

PART IV – Other Benefits and Considerations

This section discusses the types of time off periods that are granted to the pastor as a condition of employment. Time-off may be mandated by the call document, mandated or implied by law or by ELCA policy, or established by agreement between the pastor and the congregation. While this type of benefit does not involve additional compensation for the pastor, it does require that monies be provided in the budget to provide for services required while they are absent.

B. Weekly Time Off (as part of defined work week)

Because of the “on-call” nature of church work, the great deal of evening and weekend involvement, serious consideration needs to be given to the pastor’s self-care. It is recommended that they are encouraged to set aside 1-2 days a week for personal time. A minimum of one day per week is necessary. It is suggested that at least once per month they are encouraged to arrange to have two (2) consecutive days off. Arrangements should be flexible for the pastor and the congregation, but should also provide for emergency pastoral care when the pastor is unavailable. Clearly defined expectations of time off are important for the pastors and the congregation.

C. Vacation

The congregation is to provide a minimum of four (4) weeks of vacation (encompassing four Sundays) per year with full pay. Vacation should be proportional to the contracted work week of the clergy. For example, a full-time pastor would work 48 full-time weeks and have four full-time weeks of vacation in a year; a half-time pastor would work 48 half-time weeks and receive four half-time weeks of vacation in a year. **The congregation should consider granting additional vacation time based on the length of service in the ministry.**

The length of vacation, the number of Sundays, and when vacation is to be taken are all matters which need to be discussed openly with your pastor and should be considered an important part of compensation.

(A word of rationale: In addition to four weeks of vacation for entry level clergy being the national standard in the ELCA, the nature of pastoral work should be considered in granting vacation. A pastor does not work a five-day workweek as most lay people do. clergy generally work five to six days, plus many evenings. The pastor is on call 24 hours a day and does not have the same sense of a "break" for a weekend. A pastor's busiest times of the year are often those most lay people consider holidays - namely, Easter, Thanksgiving, and Christmas.) Pastors are also encouraged to take vacation in increments of at least a week.

Personnel policies should be established in congregations that clarify whether or not vacation time can be carried over to the following year. When a pastor begins or ends a call mid-way through a calendar year, we recommend that vacation time be granted proportionally. (A pastor beginning a call in July would be granted two weeks' vacation for the remainder of the year.)

D. Holidays

Appropriate time off for general holidays should be provided. If the actual day cannot be taken, another day should be given as compensation.

E. Disability Leave

When there is a disability, full salary, housing and benefits are to be paid by the congregation until the ELCA Disability Benefit Plan takes effect (two months). See Part II of these guidelines and the Portico website. The congregation should assume responsibility for a substitute pastor during the disability.

If a full-time rostered minister, because of the disability, receives compensation from some source other than the ELCA disability plan, such as Workers Compensation, then compensation should be mutually negotiated so that the total does not exceed the usual monthly compensation.

F. Sick Leave

According to the ELCA call document, sick leave is up to eight (8) weeks per year with full salary, housing and benefits. This is not a cumulative benefit. Sick leave is thus coordinated with the ELCA disability plan. When there is extended illness contact should be made with the synod office to coordinate benefits.

G. Other Leave Considerations

1. Family Leave

Family leave is paid time off to care for a seriously ill child, spouse or parent, or time off for the funeral of a family member. Congregations should carefully consider developing a family leave policy.

2. Parental Leave

Per the resolution passed at the 2019 Greater Milwaukee Synod Assembly, “congregations of the Greater Milwaukee Synod are encouraged to adopt policies providing eight weeks of parental leave with full salary, housing, and benefits.” Additionally, the assembly directed that a model policy for Parental Leave be developed for use in congregations. This is currently in process with the goal of being completed by January 1, 2020. This model policy was approved by Synod Council on November 19, 2019 and is included as appendix E at the end of this document.

3. Sabbatical Leave

Sabbatical leaves are granted to provide an opportunity for the pastor to take an extended period of time for personal enrichment, study, spiritual growth, travel, skill development, research, and/or experimentation. A leave should be approved based upon a specific proposal that indicates how the planned activities will benefit the pastor, the congregation, and/or the wider church. All provisions should be negotiated well in advance of the sabbatical and clearly stated in writing. The proposal/agreement should define how the congregational ministry is to be handled during the absence. The Synod Council has adopted a policy of “Sabbatical Guidelines” for use by congregations in considering such sabbatical leaves. It appears in this document as Appendix D.

H. Loans

Caution is urged in the practice of congregations making loans for down payments on homes or other purposes to clergy. It is suggested that prior to entering into any such agreement it be discussed with appropriate members of the synod staff.

I. Compensation for Altar/Pulpit Supply

\$175.00 - Preaching and leading one worship service, plus mileage (this applies when a supply pastor is both preaching and presiding, as well as when a layperson is preaching but not presiding)

\$50.00 - Each additional service on the same day or at another time (Saturday evening or weekday), when the preparation involved is already completed for the related Sunday.

\$50.00-Presiding at Communion only, plus mileage (this applies when a layperson is preaching and a pastor is needed only to preside at Communion)

J. Moving Expenses

The congregation is responsible for moving a rostered minister to the community. All reasonable expenses should be covered by the congregation and negotiated with the incoming pastor. It is preferable to use a professional moving company. If other arrangements are made, they must be mutually agreeable.

Appendix A – Compensation & Benefits Worksheet

Worksheet for Pastor _____ at _____ years of experience at
2020 Greater Milwaukee Synod Minimum Guidelines

Comp Chart # 1 Items	Annual total compensation and benefits for Pastor _____ at 2020 Portico rates and GMS minimum guidelines	Annual total compensation and benefits for Pastor _____ as proposed for 2020, if different from column 2
Total Defined Compensation <i>(salary, housing, SS) from column 3 of the 2020 minimum guidelines chart below</i>		
Total Portico Benefits <i>(retirement at 10%, medical at Gold+, see link to Portico calculator below)</i>		
Total of Comp and Benefits <i>(first two rows together)</i>		
Automobile Mileage <i>(reimbursable at current IRS rate for business miles, not commuting miles)</i>	\$1200 estimate	
Continuing Education <i>(up to 2 weeks time available)</i>	\$1000 recommended (\$700 minimum)	
Fall Theological Conference <i>(congregation should cover all registration, lodging, and travel if rostered minister chooses to attend. This is in addition to Cont. Ed.)</i>	\$300 estimate	
Synod Assembly <i>(annually in June – required attendance for all rostered ministers)</i>	\$200 estimate	
(First Call Theological Education) <i>(required for three years)</i>	\$300 estimate (if applicable)	
Books/Subscriptions/Phone	as negotiated (e.g.: \$420 for phone/year)	
Vacation <i>(four weeks is standard regardless of FT or PT)</i>	4 weeks - including Sundays	
Total Package Estimate:	Total Estimate of	Total Estimate of

Portico Benefits - Using the online calculator at
<https://employerlink.porticobenefits.org/Home/Resources/Calculators.aspx>

You will need to insert Pastor _____'s birthdate of _____, the Defined Compensation amount of \$_____, and indicate that Pastor _____ will be sponsored at the Gold+ level for: (*choose one*)

___ member only,

___ member & spouse,

___ member & children,

___ member, spouse and children,

___ coverage is waived (if spouse's employer covers benefits)

___ or coverage is shared with spouse's calling congregation

Appendix B – Minimum Compensation Guidelines for 2020

Clergy Compensation Guideline for 2020

Years Experience	2020 Min Base Compensation (Salary & Housing)	Social Security Allowance	2020 Total Defined Compensation (Salary, Housing & SS) # used to figure Portico Benefits
0	\$51,446	\$3,940	\$55,386
1	\$53,040	\$4,060	\$57,100
2	\$54,380	\$4,160	\$58,540
3	\$55,690	\$4,260	\$59,950
4	\$57,000	\$4,360	\$61,360
5	\$58,289	\$4,460	\$62,749
6	\$59,568	\$4,560	\$64,128
7	\$60,827	\$4,650	\$65,477
8	\$62,066	\$4,750	\$66,816
9	\$63,305	\$4,840	\$68,145
10	\$64,533	\$4,940	\$69,473
11	\$65,731	\$5,030	\$70,761
12	\$66,919	\$5,120	\$72,039
13	\$68,087	\$5,210	\$73,297
14	\$69,255	\$5,300	\$74,555
15	\$70,412	\$5,390	\$75,802
16	\$71,539	\$5,470	\$77,009
17	\$72,666	\$5,560	\$78,226
18	\$73,783	\$5,640	\$79,423
19	\$74,869	\$5,730	\$80,599
20	\$75,956	\$5,810	\$81,766
21	\$77,001	\$5,890	\$82,891
22	\$77,996	\$5,970	\$83,966
23	\$79,073	\$6,050	\$85,123
24	\$80,078	\$6,130	\$86,208
25	\$81,083	\$6,200	\$87,283
26	\$82,068	\$6,280	\$88,348
27	\$83,043	\$6,350	\$89,393
28	\$84,027	\$6,430	\$90,457
29	\$84,972	\$6,500	\$91,472
30	\$85,916	\$6,570	\$92,486
31	\$86,586	\$6,620	\$93,206
32	\$87,266	\$6,680	\$93,946
33	\$87,936	\$6,730	\$94,666
34	\$88,617	\$6,780	\$95,397
35	\$89,297	\$6,830	\$96,127

*For additional years beyond thirty-five add \$850 per year.

Appendix C – Housing Allowance Designation Forms

DRAFT LANGUAGE FOR CONGREGATION COUNCIL ACTION ON HOUSING ALLOWANCE

The _____ Committee or Rev _____ advised the Congregation Council that under the tax laws an ordained minister of the Gospel is not subject to Federal Income Tax with respect "to the rental allowance paid as part of compensation to the extent used to rent or provide a home." Where the Pastor owns a home this amount of the allowance will be an amount equal to the fair rental value of the home, including furnishings and appurtenances such as a garage, plus cost of utilities.

The council, after considering the request of the Rev. _____ to designate an amount of compensation as a housing allowance for the amount expected to be spent to rent or otherwise provide a home during the period _____ to _____ and in light of the Federal Income Tax Law and the establishment of salary level on motion duly made and seconded, voted to adopt the following resolution.

Resolved that the Rev. _____ is to receive a salary of \$ _____ for the year _____, and a housing allowance of \$ _____ for the year, the housing allowance to be so designated in the official records.

(Secretary Signature)

NOTIFICATION OF HOUSING ALLOWANCE BY CONGREGATION (EMPLOYER)

Date _____

Dear Rev. _____:

This is to advise you that at a meeting of the Congregation Council held on _____, 20____, your housing allowance for the year _____ was officially designated and fixed in the amount of \$ _____. Accordingly, \$ _____ of the total compensation payable to you during the year _____ will constitute housing allowance and the balance will constitute "salary" (as interpreted by the Income Tax Law).

(Secretary Signature)

Appendix D – Sabbatical Guideline Recommendations

Greater Milwaukee Synod, ELCA
Approved as a Guideline at Synod Council Meeting January 15, 1998

Introduction

It is important for both rostered ministers² and the congregation³ to realize the importance of the minister's life-long continuing education through workshops, seminary courses and personal study. Congregations of the ELCA have long been encouraged to provide time and financial assistance to enable ministers to maintain and improve their skills. From time to time, however, ministers need and require an extended period of time for study, personal growth, reflection and renewal without the demands of one's regular employment -- a sabbatical leave. Experience has shown that the congregation's ministry directly benefits from such study, growth, and renewal. Long-term ministry is revitalized and stimulated. All parties benefit.

These guidelines are provided to assist ministers and congregations in the contemplation and implementation of such sabbatical leaves.

Purpose

Sabbatical leaves are granted to provide an opportunity for the minister to take an extended period of time for renewal, enrichment, study, spiritual growth, travel, skill development, research, and/or experimentation.

Eligibility

- A. A sabbatical may be taken after every sixth full year of service in a given parish. Years cannot accumulate between calls, unless agreed at the time of call. (Congregations may also choose to establish sabbatical policies that vary from this typical timing and format.)
- B. Full time Rostered Ministers. Part time Rostered Ministers will also benefit from a sabbatical and each congregation can consider what length or terms of such a sabbatical may be appropriate for their minister.
- C. Planning should begin the calendar year before the sabbatical so the congregation and minister can plan for financial and ministry adjustments involved.

² The terms "rostered minister" or "ministers", for the purpose of these guidelines, refer to those persons on the ELCA's roster of Word and Sacrament Ministry and roster of Word and Service Ministry.

³ These guidelines are written for congregations, recognizing that a rostered minister serving in another setting is guided by the policies of that employing body. These other agencies and institutions are also encouraged to consider sabbatical policies.

Duration

A sabbatical will normally be for 12 weeks (including the two continuing education weeks normally granted). Vacation should not be included as sabbatical time. The sabbatical leave may be split into two blocks of time, which do not have to be consecutive, but shall be taken within a twelve-month period from the beginning of the first block of time.

Cost to the congregation

- A. The congregation will continue to pay full salary and benefits (base salary, housing allowance, retirement and insurance coverage). Car allowance, a ministry expense, is normally not paid during sabbatical time.**
- B.** Accrued continuing education dollars can be used for the educational costs of the sabbatical. Continuing education dollars can only be accrued for three years. The congregation will need to provide for their ministry needs to be covered during the sabbatical time. In most cases, these needs are met in ways other than finding full-time replacement during the sabbatical. Considerations involve:
 1. Sunday worship/preaching. Normally done by a pastor engaged at the normal supply preaching rate of reimbursement (see page 10 of the Guidebook).
 2. Teaching, visitation, occasional services (funerals, weddings, etc.). The minister and congregational leadership can work together to arrange for these needs to be met during the sabbatical time. Another minister can be contracted for certain responsibilities, other staff may adjust responsibilities, and/or neighboring ministers may agree to cover certain responsibilities.
- C.** The congregation is not responsible to fund the sabbatical in any other way. However, it may choose to provide additional financial assistance.

Planning

- A.** Planning should begin at least a year before the sabbatical is to take place.
- B.** A congregational sabbatical policy should be in place before any other planning begins. This policy may be this synod guideline or a locally adapted version.
- C.** Normally the minister provides an outline of the planned use of time to the Council or responsible committee before the sabbatical is approved.

Commitments following the sabbatical

- A.** The minister will submit a report of the sabbatical time, and find occasion to share with congregational members reactions, learnings, insights, etc.
- B.** The minister is expected to remain at least one year in the parish following a sabbatical.

An illustrative checklist/timeline

- _____ Mutual Ministry Committee or its equivalent encourages staff to consider a sabbatical.
- _____ Staff determines interest and what the pastor/deacon might like to do during the sabbatical.
- _____ Council receives request/proposal, approves sabbatical leave.
- _____ Council or committee adjusts budget to allow for additional staff coverage.⁴
- _____ Staff or Council consults with the synod office regarding pastoral assistance.
- _____ All arrangements with persons involved should be in place three months in advance.
- _____ Staff makes all necessary arrangements for pastor/deacon course of study, travel, etc.

Please call the synod office if you have questions.

⁴ How much time will the interim need to work? Full time? Part time? Will regular office hours need to be kept? Who will be responsible for pastoral needs that arise - crisis counseling, weddings, funerals, etc.?

APPENDIX E – Parental Leave Policy

These guidelines are provided to rostered ministers and congregations in the planning and implementation of parental leave.

Introduction

The birth, adoption, placement or call to guardianship of a child is usually a cause for celebration but always a cause of substantial changes in the normal routine of life.

Birth is unpredictable and can bring about health concerns for parents or child(ren). While an adoption, placement, or call to guardianship may not present the same health stressors, it can present greater emotional and psychological needs in the family.

Either way, time for the family to begin its life together is essential, especially in a time-consuming calling such as ministry in the church. All members of the family need time to adjust and bond, regardless of the means by which a new child or children enter the family.

“God creates human beings as whole persons - each one a dynamic unity of body, mind and spirit Health is good for its own sake; it also is good for living abundantly in relationship with God and in loving service to our neighbor in the vocations to which God has called us.”

The Department for Studies, Division of Church in Society of the Evangelical Lutheran Church in America: Caring for our Health: Our Shared Endeavor (November 2003).

Purpose

Parental leave is granted to provide an opportunity for a parent, who is called as a rostered minister, to bond and care for the children that are new to their home and learn to find a healthy family and work balance. The needs and demands of ministry create a unique and challenging calling, replete with shifting demands, unpredictable schedules, and the emotional burden of compassion and care which are part of the office. Having a well-rested, healthy pastor or deacon and their family reflects respect for both the individuals and their gifts, enabling the leader to better serve the congregation. By granting just, compassionate, and generous parental leave, the Body of Christ seeks to create stronger and more supportive relationships and longer and stronger ministries.

Eligibility

This applies to any full or part-time rostered minister in the Evangelical Lutheran Church in America - both those called to be ministers of Word and Sacrament and those called to be ministers of Word and Service. In situations where both parents are serving in the same setting, each parent receives eight weeks for parental leave, with no more than two weeks overlapping.

Duration

Eight weeks parental leave is to be available for both parents for a period of twelve months following the birth, adoption, placement, or call to guardianship of a child. This time may be taken as either block leave (taken in one or more continuous periods of time) or intermittent leave (taken on an intermittent basis, or where the rostered minister works a reduced work week according to a prearranged schedule. The reduced work schedule can include full or partial days of leave.)

In some situations, additional leave time (salaried or unsalaried) may be approved by the congregation council.

If a rostered minister experiences a miscarriage or still birth, they shall be given appropriate medical and compassion/bereavement leave.

Commitments following the leave

Should the rostered minister discern before, during, or after the completion of their leave that they need to change or end their call, they should inform congregational leadership as soon as possible so that negotiations can begin regarding this change in status. Rostered minister's will not be expected to reimburse the congregation for any portion of their compensation during their leave, but all parties should work together to provide for a smooth transition in congregational leadership.

The guiding principle here would be akin to the congregation paying the first eight weeks of disability until the Portico disability coverage kicks in.

Illustrative checklist of considerations for the rostered minister and the congregation to discuss while mutually developing their Family Leave plan prior to the leave:

_____ What worship dates will need to be covered by a supply pastor?

_____ Who will provide emergency coverage for the pastor's absence(s)?

_____ What primary ministry tasks were covered by the Pastor?

_____ Who will cover those now?

_____ Discuss whether the leave will be taken as block leave (one or more large chunks of continuous time), or intermittent leave (broken up into smaller units spread out over a longer period of time, possibly including a combination of full or partial days of leave).

_____ Intermittent leave would be discussed ahead of time between the rostered minister and congregation council. (Example: six weeks full-time leave followed by four weeks half-time, etc.) The plan can be altered upon agreement by all parties.

_____ What medium range planning will take place when the RM is gone?

_____ What is the plan for how will that be handled?

_____ Does the RM wish to be contacted regarding baptisms, weddings, funerals, and/or other significant events in the life of the congregation while on leave?

_____ How will any additional costs be covered by the congregation? It is suggested that congregations should, to the extent possible, set aside a separate fund to cover the costs of providing parental leave or providing sabbatical.

Resolution 4 – 2019 Greater Milwaukee Synod Assembly Resolution Encouraging Parental Leave Policies in Congregations

WHEREAS, all Christians are called to care for their family members and fellow members of the Body of Christ; and

WHEREAS, the Confessions of the Evangelical Lutheran Church name care for one's family as a Christian's first vow, with precedence over any monastic or clerical vows (Apology of the Augsburg Confession, XXVII:67-68); and

WHEREAS, the current Greater Milwaukee Synod Compensation Guidelines state, "Congregations are expected to provide for a paid parental leave of up to six weeks for the birth, adoption or pre-adoption placement of a child with full, salary, housing and benefits"; and WHEREAS, The ELCA document, "Definition of Compensation, Benefits, and Responsibilities for Ministers of Word and Sacrament Under Call" that is to be completed when a new call is issued states, under D. Agreement, item 6. "Maternity/Paternity or Adoptive leave of ___ weeks with full salary, housing, and benefits (Recommended 6 weeks; 4 weeks minimum)" and WHEREAS, The National Partnership on Women and Families reports that "parental leave allows new parents time to care for their children--giving them the best chance at a healthy start on life"; and

WHEREAS, the ELCA draft of the "Social Statement on Faith, Sexism, and Justice" suggests: "Finally, this church needs to offer greater support for women's ministry and leadership in policies related to pregnancy, parental leave, and breastfeeding. Improved arrangements for ELCA rostered leaders and for employees of ELCA-related organizations and institutions should support these leaders and demonstrate this church's commitment to family"; and

WHEREAS, it is necessary for all rostered ministers of the ELCA to have the support they need to respond to God's call to serve the church; therefore, be it

RESOLVED, that the congregations of the Greater Milwaukee Synod are encouraged to adopt policies providing eight weeks of parental leave with full salary, housing, and benefits for ministers of Word and Sacrament and ministers of Word and Service, such leave to be to be available in connection with the birth, adoption, or pre-adoption placement of a child and such leave to be available without regard to the sexual orientation or marital status of the rostered ministers eligible for the leave and without regard to the cognitive or physical abilities of a child being welcomed; and be it further

RESOLVED, that the Greater Milwaukee Synod staff be intentional in talking with call committees, congregation councils, and Mission Exploration Teams to encourage congregations in the Greater Milwaukee Synod to adopt parental leave policies in place prior to issuing any call(s); and be it further

RESOLVED, that the Greater Milwaukee Synod staff shall work with the synod attorney, in consultation with rostered ministers and lay leaders, to develop a model policy for

Adopted by Greater Milwaukee Synod Assembly Action **SA19.06.24.** on **June 1, 2019.**